# Council's Strategic Plan Working Group Report

2nd session of the Assembly

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## Origin and TOR of the SPRWG

### Origin

- Comprehensive review of the Strategic Plan by the Council, decided by the Assembly (Apr. 2017, Monaco Decision A1/03)
- SPRWG established by the Council (Oct. 2017, Monaco Decision C1/37)
- TOR & ROP approved by the IHO MS (Feb. 2018 CL 20/2018)
- Terms of reference
  - Scoping phase → C2
  - Drafting phase → C3 → A2: propose priorities and prepare a draft revised plan
- Membership
  - 23 Member States

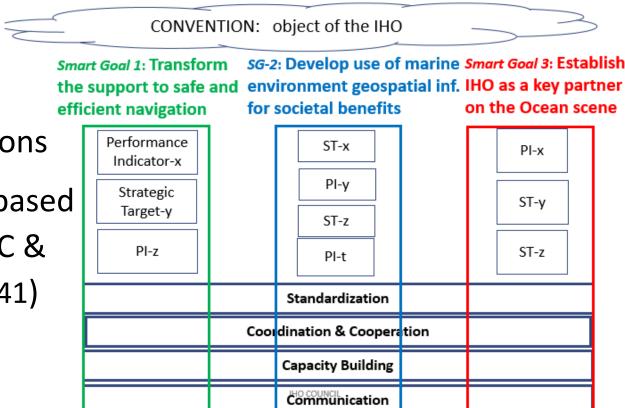


## Scoping Phase (Mar. 2018 – Jul. 2018)

- Correspondence group 21 contributions on:
  - Strategic assumptions
  - Shortfalls of the current Strategic Plan and most desired improvements
  - Definition of success of IHO Strategy
  - Stakeholders, marine data, pace of technology changes and consequences, communication
    - Meeting in Goa (side meeting to IRCC-10 May 2018)
- Report to C2 (SPRWG e-letters 5/2018 & 6/2018)

# 2<sup>nd</sup> meeting of the Council (Oct. 2018)

- Framework proposed by the WG:
  - Context (challenges)
  - A few number of overarching goals
  - Targets (2026)
- Very active discussion over several sessions
- SPRWG tasked to develop the SP draft, based on 3 « smart goals », in liaison with HSSC & IRCC (Actions C2/39 & C2/40, Decision C2/41)
- SPRWG includes IHO/SG





### Drafting Phase (Jan. 2019 – Jul. 2019)

- Drafting meeting (Monaco, Jan. 2019) 12 participants
- Discussion at HSSC-11 (Cape Town, May 2019) and IRCC-11 (Genoa, Jun. 2019)
- 31 contributions
- Report to C3 (SPRWG e-letters 5/2019 & 6/2019)

### **General Structure**

- Preamble: Vision, mission and object of the IHO: from the IHO Convention
- Challenges: Overview of the challenges faced by IHO and Member States' HO
- 3 Strategic Goals (SG) encompassing 8 Targets (ST) for 2021-2026
- 14 proposed strategic performance indicators
- Implementation framework: How the plan is enacted and how progress with respect to the plan is reviewed and monitored



# 3<sup>rd</sup> meeting of the Council (Monaco, Oct. 2019)

- Endorsement of the general structure
- In-depth discussion
  - Improvement of the definition of the targets. One added
  - Proposals of strategic performance indicators
  - Amendments to the revised draft
- Endorsement of the revised draft, for submission to the Assembly
- Proposal to continue the WG to develop metrics for the Strategic Performance Indicators (Decisions and Actions C3/47, 48 & 49)



### Extra Time

- SPRWG CL (Jun. 2020)
  - Review of SPI and possible metrics
  - Few comments received
- Brochure developed by US
- SPRWG Chair's thoughts:
  - The Strategic Plan consists in 3 Goals and 9 Targets
  - SPI and metrics are a tool for monitoring the achievement of the Targets of the Strategic Plan, they are not the Targets. As such, they can be adapted during the SP lifespan (2021-2026)
  - Maintenance of SPI & metrics could be monitored by the Council, with assistance of the other permanent bodies of IHO
  - Consider an adaptation of the brochure for social networks

